



Nepal Health Sector Support Programme III (NHSSP – III)

05 June 2020



Ministry of Health and Population
Nepal Health Sector Support Programme (NHSSP)
Report on Completion of Decanting Structure for both the priority Hospitals

1. Background

The third Nepal Health Sector Support Programme III (NHSSP) is an initiative of the Federal Ministry of Health and Population (FMoHP), financed by the UK Department for International Development (DFID). The NHSSP is intended to support the goals of Nepal's National Health Sector Strategy (NHSS), and assist the FMoHP in building a resilient health system to provide good quality health services for all. The programme has five work streams: health policy and planning, procurement and public financial management, service delivery, evidence and accountability, and health infrastructure.

The Health Infrastructure work stream has three Key Performance Areas (KPA):

- **KPA 1: Building a strong policy environment**, to ensure that the FMoHP and the Department of Urban Development and Building Construction (DUDBC) adopt and implement relevant codes, standards, and guidelines for construction and maintenance of health facilities and infrastructure
- **KPA 2: Enhancing the capacity** of the FMoHP, DUDBC, and the private sector (including contractors and construction professionals) to be efficient, technically competent, and capable of implementing a resilient design, construction, and maintenance
- **KPA 3: Building resilient and effective health infrastructure** to ensure that health infrastructure is retrofitted, rehabilitated, maintained, and monitored in earthquake-affected and vulnerable districts and that facilities are resilient to future seismic shocks, environmental impacts, and other natural disasters.

Under KPA 3, Western Regional Hospital, Pokhara and Bhaktapur Hospital were selected for retrofitting and rehabilitation in line with the agreed selection criterion with MoHP and MoU signed between MoHP and DFID for the implementation in 18.07.2017. These two priority hospitals have been treated as demonstration models to inform the rollout of the retrofitting and rehabilitation programme and design work in future. The two hospitals offer an opportunity to document and record development in real-time case studies, providing a solid foundation and precedents for the design of remaining hospitals, which needs similar intervention. The case has also been used for on-site skills transfer and learning by FMoHP and DUDBC technical staff, as well as private sector construction contractors and professionals in its design phases and will be a continuous ongoing activity throughout the implementation process till the completion and handover.

2. Purpose

The NHSSP Health Infrastructure team has been providing technical assistance (TA) to the FMoHP and DUDBC to support design and construction for retrofitting of two priority hospitals - the Bhaktapur Hospital and the Western Regional Academic Hospital, Pokhara. The Health Infrastructure team has produced retrofitting designs and supporting information in consultation with DUDBC, FMoHP and hospital management.

In line with the principle that retrofitting of any functional Hospital should not affect the service delivery of the Hospital, the decanting strategy was adopted. This has been adopted to ensure the smooth functioning of the Hospital during the retrofitting process. Services from different blocks have been planned to be shifted to the decanting space as scheduled and the empty blocks handed over to the contractor for retrofitting in phases. The blocks will be reoccupied once the retrofitting work in the particular block is completed and empty decanting space again will be used for shifting the services from the next block to be retrofitted.

Accordingly, all the design, drawings, cost estimates, decanting schedule/calendar and tender documents for the construction of decanting space was prepared by NHSSP HI team. All the documents were reviewed by an independent panel of senior national engineers and subsequently underwent a third-party appraisal by a DFID-appointed Monitoring and Verification Team comprising international and national experts. In both cases, recommendations and suggestions from the review have been incorporated in the designs, ensuring high-quality assurance and value for money.

A joint team from NHSSP and DUDBC was formed for the joint review of the submitted design, drawings, cost estimates and tender documents. After reviewing all the documents as mentioned the tendering of decanting spaces were completed and the construction of decanting spaces at both the Hospitals were initiated. Publication of tender notice for Pokhara was published on **23rd June 2019 in Nagarik Daily and the** Publication of tender notice for Bhaktapur on **23rd June 2019 in Annapurna Post.**

The Health Infrastructure team provided TA for these activities, including skills and competency transfer to the FMoHP and DUDBC technical staff on procurement processes, bid evaluation and operating the electronic government procurement portal (e-GP). Support was provided to DUDBC throughout the construction process of decanting spaces in all the aspects of construction-related to supervision, monitoring, inventory management, activity scheduling, training to workers/contractors on health and safety, labour acts and GESI issues. Support was also provided for coordination between different stakeholders such as provincial government, municipal governments, local population and all other concerned agencies.

Since the declaration of the outbreak of COVID-19, both the hospitals in the changed context decided to use the decanting space for temporary Covid treatment centres with DFID encouraging and officially backing up the plan. In line with the decision, NHSSP HI team supported both the Hospital for repurposing the decanting spaces into the Covid treatment centres.

The structure of decanting spaces at both the hospitals have now been completed and verified by the third party review team. Few outstanding issues that have been pointed out by the review team are being addressed by the contractor in agreement with DUDBC with technical support from the NHSSP HI team. The third-party review of both the structures have been completed and report submitted by the third party to DFID.

3. Methodology

- Assessment of services, equipment and other services for the design of decanting space
- Preparation draft tender documents, design drawings, cost estimates for decanting space for each hospital
- Formation a joint working / technical committee of in coordination with FMoHP and DUDBC with inputs from the Health Infrastructure team, to review the submitted design, drawings, cost estimates and tender documents.
- NHSSP technical assistance (TA) for skills and competency transfer to FMoHP and DUDBC technical staff on procurement processes, bid evaluation, and operating the electronic government procurement portal (e-GP).
- Contracting and deployment of site managers for both the sites and a construction manager to oversee the construction management process
- Formation of Technical Working Committee (TWC) under the chairmanship of the PIU Chief to help resolve day-to-day issues raised during the construction and to provide regular progress reporting to all the stakeholders.
- NHSSP TA for activity scheduling, planning, inventory management, documentation, construction supervision and monitoring, implementing site safety measures, managing contractual issues, GESI awareness training and coordination with the local and provincial level government.
- Visits from HI team members regularly to the site to monitor the progress and quality of the construction and regular meeting with the representative from the Municipalities/Metropolitan City, engineers from DUDBC, officials from Hospital, provincial health directorate, representatives from Social Development Ministries and site engineers from DUDBC and NHSSP.
- Providing additional required drawings as required at the site and revising drawings as per the site conditions and supplying to the site and orientation to technical persons at site.
- Revision of scheduled activities as per the progress and supporting projecting weekly schedules. Preparing weekly and monthly reports with analysis using S curves and other contract management tools.
- Facilitating the third party review team with updates on the construction progress and field visits.
- Completion and handover of the repurposed decanting space.

4. Output

The final output is the completion of decanting structure as per the approved design, drawings, specification and measurements.

A handover program was carried out on 29 May 2020 at Bhaktapur hospital to officially handover the newly constructed COVID-19 treatment block to the Bhaktapur hospital. Sighting the ongoing COVID-19 pandemic the program was conducted online while some participants also attended the program onsite. Representatives from Bhaktapur hospital, Department of Health Services (DOHS), Ministry of Health and Population (MOHP), Department of Urban Development and Building Construction (DUDBC), Nepal Health Sector Support Programme (NHSSP), Department for International Development (DFID), and Acting UK Ambassador to Nepal and Head of DFID Nepal Her Excellency Ms Lisa Honan had attended the virtual/onsite program.

5. Deliverables

The completed decanting spaces have been repurposed to Covid treatment centres and handed over to respective Hospitals for use. The spaces have already started functioning as Covid treatment Centres. Official handover process for Pokhara is yet to be planned, which will be organised as soon as few outstanding issues as pointed out by the review team is addressed at the site.

Annexe: Communication with PPMO

Subash

From: Subash <subash@nhssp.org.np>
Sent: Wednesday, January 22, 2020 4:53 PM
To: 'pantheej@gmail.com'; 'ppmoit@gmail.com'
Cc: sunil@nhssp.org.np
Subject: Non-Consulting bidding document
Attachments: Bid Doc_Decanting_Nconsulting Services_ Bhaktapur.docx; Bid Doc_Decanting_Nconsulting Services_ WRH Pokhara.docx; Letter to PPMO 2076.9.07.jpg

Dear Panthi Sir, Namaskar

Please find attached the bidding document based on the WB's non-consulting document (customized as per PPA, PPR and PPMO's guidelines) for your valuable review.

This document is referenced to the letter submitted to PPMO on the date 2076/09/07 (Scan copy of letter attached).

Sir, your valuable comments and suggestions will be highly relevant to update and customize in a Nepalese procurement context.

With best regards

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मिति: २०७६।०९।०७

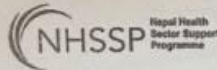
श्री सार्वजनिक खरिद अनुगमन कार्यालय
ताहाचल, काठमाडौं ।

नेपाल सरकार
सार्वजनिक खरिद अनुगमन कार्यालय
दर्ता नं. १९२४
मिति: २०७६।०९।०६

विषय: Non-Consulting Procurement Document र राय सम्बन्धमा ।

प्रस्तुत विषयमा स्वास्थ्य मन्त्रालय नेपाल स्वास्थ्य क्षेत्र सहयोग कार्यक्रम अन्तर्गत पश्चिमाञ्चल क्षेत्रीय अस्पताल र भक्तपुर अस्पताल प्रवलीकरण (रेट्रोफिटिङ) योजना शहरी विकास तथा भवन निर्माण विभागबाट कार्यान्वयन भइरहेको छ । सो योजना अन्तर्गत Service Decanting सम्बन्धी कार्य रहेका जसमा अस्पताल भवन भित्र रहेका मेडिकल उपकरणहरु, अस्पतालका फर्निचर, बेड लगायतका सामग्रीहरुलाई एक ठाउँबाट अर्को ठाउँसम्म स्थानान्तरण गर्नुपर्ने जस्ता कार्यहरु छन् । सो कार्यहरु Non-Consulting प्रकृतिका हुने भएकोले खरिद प्रक्रिया कार्यान्वयन गर्न उपयुक्त Procurement Document तर्हा कार्यालयको Website मा खेज्दा नभेटिएकोले सो सम्बन्धी Procurement Document भएमा उपलब्ध गराईदिनु हुन अनुरोध छ ।

साथै सो सम्बन्धी Procurement Document नभएमा निर्धारित उद्देश्य प्राप्तिको लागि सार्वजनिक खरिद ऐन नियमको प्रतिकूल नहुने गरी उपलब्ध भए सम्मका Standard Procurement Document मा आवश्यक परिमार्जन गरी खरिद प्रक्रिया कार्यान्वयन गर्न सकिने वा नसकिने सम्बन्धी राय प्रदान गरिदिनु हुन अनुरोध समेत गरिन्छ ।



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सुनिल खड्का
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